

TE MAHOE SCHOOL

ANNUAL REPORT

FOR THE YEAR ENDED 31 DECEMBER 2021

School Directory

Ministry Number: 2009

Principal: Tammy Wallace

School Address: 842 Galatea Road, Lake Matahina

School Postal Address: 842 Galatea Road RD 2, Whakatane, 3192

School Phone: 07 322 8210

School Email: admin@temahoe.school.nz

Accountant / Service Provider: Education Se

Dedicated to your school



TE MAHOE SCHOOL

Annual Report - For the year ended 31 December 2021

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Te Mahoe School

Statement of Responsibility

For the year ended 31 December 2021

The Board accepts responsibility for the preparation of the annual financial statements and the judgements used in these financial statements.

The management (including the principal and others as directed by the Board) accepts responsibility for establishing and maintaining a system of internal controls designed to provide reasonable assurance as to the integrity and reliability of the school's financial reporting.

It is the opinion of the Board and management that the annual financial statements for the financial year ended 31 December 2021 fairly reflects the financial position and operations of the school.

The School's 2021 financial statements are authorised for issue by the Board.

Caroline Abraham	Tammy Wallace
Full Name of Presiding Member	Full Name of Principal
Coroline Albern.	Pholo
Signature of Presiding Member	Signature of Principal : Tammy Wallace
30 May 2022	30 May 2022
Date:	Date:



Te Mahoe School Statement of Comprehensive Revenue and Expense

For the year ended 31 December 2021

		2021	2021 Budget	2020
	Notes	Actual \$	(Unaudited) \$	Actual \$
Revenue				
Government Grants	2	522,868	458,422	554,144
Locally Raised Funds	3	11,971	11,100	6,270
Interest Income		2,603	3,000	6,429
Gain on Sale of Property, Plant and Equipment		5,566	-	2,173
	-	543,008	472,522	569,016
Expenses				
Locally Raised Funds	3	8,395	9,200	3,532
Learning Resources	4	313,115	286,698	325,854
Administration	5	77,737	55,970	62,094
Finance		7,198	800	11,273
Property	6	88,938	95,772	110,794
Depreciation	11	25,332	32,191	27,750
Loss on Disposal of Property, Plant and Equipment		5,452	-	-
Transport		10,978	16,100	13,853
	-	537,145	496,731	555,150
Net Surplus / (Deficit) for the year		5,863	(24,209)	13,866
Other Comprehensive Revenue and Expense		-	-	-
Total Comprehensive Revenue and Expense for the Year	_	5,863	(24,209)	13,866

The above Statement of Comprehensive Revenue and Expense should be read in conjunction with the accompanying notes which form part of these financial statements.



Te Mahoe School Statement of Changes in Net Assets/Equity

For the year ended 31 December 2021

		2021	2021 Budget	2020
	Notes	Actual \$	(Unaudited) \$	Actual \$
Equity at 1 January	-	413,250	385,791	398,524
Total comprehensive revenue and expense for the year		5,863	(24,209)	13,866
Capital Contributions from the Ministry of Education Contribution - Furniture and Equipment Grant Capital Contribution - SNUP		- 6,578	-	860 -
Equity at 31 December	_	425,691	361,582	413,250
Retained Earnings		425,691	361,582	413,250
Equity at 31 December	<u>-</u>	425,691	361,582	413,250

The above Statement of Changes in Net Assets/Equity should be read in conjunction with the accompanying notes which form part of these financial statements.



Te Mahoe School Statement of Financial Position

As at 31 December 2021

		2021	2021 Budget	2020
	Notes	Actual \$	(Unaudited) \$	Actual \$
Current Assets				
Cash and Cash Equivalents	7	198,950	78,343	149,058
Accounts Receivable	8	26,037	21,678	39,318
GST Receivable		3,208	3,376	5,220
Prepayments		4,026	5,686	10,588
Inventories	9	-	194	33
Investments	10	182,619	231,360	181,366
Funds owed for Capital Works Projects	15	12,783	-	15,716
	-	427,623	340,637	401,299
Current Liabilities				
Accounts Payable	12	50,249	30,201	37,880
Provision for Cyclical Maintenance	13	20,801	-	-
Finance Lease Liability	14	7,447	3,939	10,454
	-	78,497	34,140	48,334
Working Capital Surplus/(Deficit)		349,126	306,497	352,965
Non-current Assets				
Investments (more than 12 months)	10	21,745	-	21,745
Property, Plant and Equipment	11	96,942	64,238	93,164
	-	118,687	64,238	114,909
Non-current Liabilities				
Provision for Cyclical Maintenance	13	-	-	18,490
Finance Lease Liability	14	42,122	9,153	36,134
	-	42,122	9,153	54,624
Net Assets	- =	425,691	361,582	413,250
Equity	- -	425,691	361,582	413,250

The above Statement of Financial Position should be read in conjunction with the accompanying notes which form part of these financial statements.



Te Mahoe School Statement of Cash Flows

For the year ended 31 December 2021

		2021	2021 Budget	2020
	Note	Actual \$	(Unaudited) \$	Actual \$
Cash flows from Operating Activities				
Government Grants		199,034	180,670	234,209
Locally Raised Funds		11,971	3,000	9,802
Goods and Services Tax (net)		2,012	-	(1,844)
Payments to Employees		(71,306)	(80,000)	(125,911)
Payments to Suppliers		(68,879)	(104,542)	(92,866)
Interest Paid		(7,198)	(800)	(11,273)
Interest Received		4,655	3,000	7,465
Net cash from/(to) Operating Activities	-	70,289	1,328	19,582
Cash flows from Investing Activities				
Proceeds from Sale of Property Plant & Equipment (and Intangibles)		-	-	21,252
Purchase of Property Plant & Equipment (and Intangibles)		(11,255)	(26,500)	(4,840)
Purchase of Investments		(1,253)	-	(1,181)
Proceeds from Sale of Investments		-	-	29,430
Net cash from/(to) Investing Activities	-	(12,508)	(26,500)	44,661
Cash flows from Financing Activities				
Furniture and Equipment Grant		-	-	860
Finance Lease Payments		(10,822)	(19,017)	(7,834)
Funds Administered on Behalf of Third Parties		2,933	-	(30,743)
Net cash from/(to) Financing Activities	-	(7,889)	(19,017)	(37,717)
Net increase/(decrease) in cash and cash equivalents	-	49,892	(44,189)	26,526
Cash and cash equivalents at the beginning of the year	7	149,058	122,532	122,532
Cash and cash equivalents at the end of the year	7	198,950	78,343	149,058

The Statement of Cash Flows records only those cash flows directly within the control of the School. This means centrally funded teachers' salaries and the use of land and buildings grant and expense have been excluded.

The above Statement of Cash Flows should be read in conjunction with the accompanying notes which form part of these financial statements.



Te Mahoe School Notes to the Financial Statements For the year ended 31 December 2021

1. Statement of Accounting Policies

a) Reporting Entity

Te Mahoe School (the School) is a Crown entity as specified in the Crown Entities Act 2004 and a school as described in the Education and Training Act 2020. The Board is of the view that the School is a public benefit entity for financial reporting purposes.

b) Basis of Preparation

Reporting Period

The financial reports have been prepared for the period 1 January 2021 to 31 December 2021 and in accordance with the requirements of the Education and Training Act 2020.

Basis of Preparation

The financial statements have been prepared on a going concern basis, and the accounting policies have been consistently applied throughout the period.

Financial Reporting Standards Applied

The Education and Training Act 2020 requires the School, as a Crown entity, to prepare financial statements in accordance with generally accepted accounting practice. The financial statements have been prepared in accordance with generally accepted accounting practice in New Zealand, applying Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime as appropriate to public benefit entities that qualify for Tier 2 reporting. The school is considered a Public Benefit Entity as it meets the criteria specified as 'having a primary objective to provide goods and/or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for financial return to equity holders'.

PBE Accounting Standards Reduced Disclosure Regime

The School qualifies for Tier 2 as the school is not publicly accountable and is not considered large as it falls below the expenditure threshold of \$30 million per year. All relevant reduced disclosure concessions have been taken.

Measurement Base

The financial statements are prepared on the historical cost basis unless otherwise noted in a specific accounting policy.

Presentation Currency

These financial statements are presented in New Zealand dollars, rounded to the nearest dollar.

Specific Accounting Policies

The accounting policies used in the preparation of these financial statements are set out below.

Critical Accounting Estimates And Assumptions

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Cyclical maintenance

A school recognises its obligation to maintain the Ministry's buildings in a good state of repair as a provision for cyclical maintenance. This provision relates mainly to the painting of the school buildings. The estimate is based on the school's long term maintenance plan which is prepared as part of its 10 Year Property Planning process. During the year, the Board assesses the reasonableness of its 10 Year Property Plan on which the provision is based. Cyclical maintenance is disclosed at note 13.



Useful lives of property, plant and equipment

The School reviews the estimated useful lives of property, plant and equipment at the end of each reporting date. The School believes that the estimated useful lives of the property, plant and equipment as disclosed in the significant accounting policies are appropriate to the nature of the property, plant and equipment at reporting date. Property, plant and equipment is disclosed at note 11.

Critical Judgements in applying accounting policies

Management has exercised the following critical judgements in applying accounting policies:

Classification of leases

Determining whether a lease is a finance lease or an operating lease requires judgement as to whether the lease transfers substantially all the risks and rewards of ownership to the school. Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. Classification as a finance lease means the asset is recognised in the Statement of Financial Position as property, plant, and equipment, whereas for an operating lease no such asset is recognised.

Recognition of grants

The School reviews the grants monies received at the end of each reporting period and whether any require a provision to carry forward amounts unspent. The School believes all grants received have been appropriately recognised as a liability if required. Government grants are disclosed at note 2.

c) Revenue Recognition

Government Grants

The school receives funding from the Ministry of Education. The following are the main types of funding that the School receives.

Operational grants are recorded as revenue when the School has the rights to the funding, which is in the year that the funding is received.

Teachers salaries grants are recorded as revenue when the School has the rights to the funding in the salary period they relate to. The grants are not received in cash by the School and are paid directly to teachers by the Ministry of Education.

The property from which the School operates is owned by the Crown and managed by the Ministry of Education on behalf of the Crown. These are not received in cash by the School as they equate to the deemed expense for using the land and buildings which are owned by the Crown. The School's use of the land and buildings as occupant is based on a property occupancy document as gazetted by the Ministry. The expense is based on an assumed market rental yield on the value of land and buildings as used for rating purposes.

This is a non-cash revenue that is offset by a non-cash expense. The use of land and buildings grants and associated expenditure are recorded in the period the School uses the land and buildings.

Other Grants

Other grants are recorded as revenue when the School has the rights to the funding, unless there are unfulfilled conditions attached to the grant, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.

Donations, Gifts and Bequests

Donations, gifts and bequests are recorded as revenue when their receipt is formally acknowledged by the School.

Interest Revenue

Interest Revenue earned on cash and cash equivalents and investments is recorded as revenue in the period it is earned.

d) Operating Lease Payments

Payments made under operating leases are recognised in the Statement of Comprehensive Revenue and Expense on a straight line basis over the term of the lease.



e) Finance Lease Payments

Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term on an effective interest basis.

f) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, bank balances, deposits held at call with banks, and other short term highly liquid investments with original maturities of 90 days or less, and bank overdrafts. The carrying amount of cash and cash equivalents represent fair value.

g) Accounts Receivable

Short-term receivables are recorded at the amount due, less an allowance for credit losses (uncollectable debts). The schools receivables are largely made up of funding from the Ministry of Education, therefore the level of uncollectable debts is not considered to be material. However, short-term receivables are written off when there is no reasonable expectation of recovery.

h) Inventories

Inventories are consumable items held for sale and comprised of stationery and school uniforms. They are stated at the lower of cost and net realisable value. Cost is determined on a first in, first out basis. Net realisable value is the estimated selling price in the ordinary course of activities less the estimated costs necessary to make the sale. Any write down from cost to net realisable value is recorded as an expense in the Statement of Comprehensive Revenue and Expense in the period of the write down.

i) Investments

Bank term deposits are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. A loss allowance for expected credit losses is recognised if the estimated loss allowance is not trivial.

j) Property, Plant and Equipment

Land and buildings owned by the Crown are excluded from these financial statements. The Board's use of the land and buildings as 'occupant' is based on a property occupancy document.

Improvements to buildings owned by the Crown are recorded at cost, less accumulated depreciation and impairment losses.

Property, plant and equipment are recorded at cost or, in the case of donated assets, fair value at the date of receipt, less accumulated depreciation and impairment losses. Cost or fair value as the case may be, includes those costs that relate directly to bringing the asset to the location where it will be used and making sure it is in the appropriate condition for its intended use.

Gains and losses on disposals (i.e. sold or given away) are determined by comparing the proceeds received with the carrying amounts (i.e. the book value). The gain or loss arising from the disposal of an item of property, plant and equipment is recognised in the Statement of Comprehensive Revenue and Expense.

Finance Leases

A finance lease transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the start of the lease term, finance leases are recognised as assets and liabilities in the Statement of Financial Position at the lower of the fair value of the leased asset or the present value of the minimum lease payments. The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The amount recognised as an asset is depreciated over its useful life. If there is no reasonable certainty whether the school will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

Depreciation

Property, plant and equipment except for library resources are depreciated over their estimated useful lives on a straight line basis. Library resources are depreciated on a diminishing value basis. Depreciation of all assets is reported in the Statement of Comprehensive Revenue and Expense.

The estimated useful lives of the assets are:

Building Improvements
Furniture and Equipment
5-15 years
Information and Communication Technology
5 year
Motor Vehicles
5-15 years
5 year
5 years
1 ye



k) Intangible Assets

Software costs

Computer software acquired by the School are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs associated with subsequent maintenance or licensing of software are recognised as an expense in the Statement of Comprehensive Revenue and Expense when incurred.

The carrying value of software is amortised on a straight line basis over its useful life. The useful life of software is estimated as three years. The amortisation charge for each period and any impairment loss is recorded in the Statement of Comprehensive Revenue and Expense.

I) Impairment of property, plant, and equipment and intangible assets

The school does not hold any cash generating assets. Assets are considered cash generating where their primary objective is to generate a commercial return.

Non cash generating assets

Property, plant, and equipment and intangible assets held at cost that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable service amount. The recoverable service amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

If an asset's carrying amount exceeds its recoverable service amount, the asset is regarded as impaired and the carrying amount is written down to the recoverable amount. The total impairment loss is recognised in the surplus or deficit.

The reversal of an impairment loss is recognised in the surplus or deficit.

m) Accounts Payable

Accounts Payable represents liabilities for goods and services provided to the School prior to the end of the financial year which are unpaid. Accounts Payable are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.

n) Employee Entitlements

Short-term employee entitlements

Employee entitlements that are expected to be settled within 12 months after the end of the reporting period in which the employees provide the related service are measured based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, annual leave earned, by non teaching staff, to but not yet taken at balance date.

Long-term employee entitlements

Employee benefits that are not expected to be settled wholly before twelve months after the end of the reporting period in which the employee provides the related service, such as retirement and long service leave, have been calculated on an actuarial basis.

The calculations are based on the likely future entitlements accruing to employees, based on years of service, years to entitlement, the likelihood that employees will reach the point of entitlement, and contractual entitlement information, and the present value of the estimated future cash flows.

o) Revenue Received in Advance

Revenue received in advance relates to fees received from students and grants received where there are unfulfilled obligations for the School to provide services in the future. The fees are recorded as revenue as the obligations are fulfilled and the fees earned.

The School holds sufficient funds to enable the refund of unearned fees in relation to students, should the School be unable to provide the services to which they relate.



p) Funds Held in Trust

Funds are held in trust where they have been received by the School for a specified purpose, or are being held on behalf of a third party and these transactions are not recorded in the Statement of Comprehensive Revenue and Expenses.

The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

g) Shared Funds

Shared Funds are held on behalf of a cluster of participating schools as agreed with the Ministry of Education. The cluster of schools operate activities outside of the School's control. These amounts are not recorded in the Statement of Comprehensive Revenue and Expenses. The School holds sufficient funds to enable the funds to be used for their intended purpose.

r) Provision for Cyclical Maintenance

The property from which the School operates is owned by the Crown, and is vested in the Ministry. The Ministry has gazetted a property occupancy document that sets out the Board's property maintenance responsibilities. The Board is responsible for maintaining the land, buildings and other facilities on the School site in a state of good order and repair.

Cyclical maintenance, which involves painting the interior and exterior of the School, makes up the most significant part of the Board's responsibilities outside day-to-day maintenance. The provision is a reasonable estimate, based on an up to date 10 Year Property Plan (10YPP) or another appropriate source of evidence.

s) Financial Instruments

The School's financial assets comprise cash and cash equivalents, accounts receivable, and investments. All of these financial assets, except for investments that are shares, are categorised as 'financial assets measured at amortised cost' for accounting purposes in accordance with financial reporting standards.

Investments that are shares are categorised as 'financial assets at fair value through other comprehensive revenue and expense' for accounting purposes in accordance with financial reporting standards.

The School's financial liabilities comprise accounts payable, borrowings, finance lease liability, and painting contract liability. All of these financial liabilities are categorised as 'financial liabilities measured at amortised cost' for accounting purposes in accordance with financial reporting standards.

t) Borrowings

Borrowings on normal commercial terms are initially recognised at the amount borrowed plus transaction costs. Interest due on the borrowings is subsequently accrued and added to the borrowings balance. Borrowings are classified as current liabilities unless the school has an unconditional right to defer settlement of the liability for at least 12 months after balance date.

Borrowings include but are not limited to bank overdrafts, operating leases, finance leases, painting contracts and term loans.

u) Goods and Services Tax (GST)

The financial statements have been prepared on a GST exclusive basis, with the exception of accounts receivable and accounts payable which are stated as GST inclusive.

The net amount of GST paid to, or received from, the IRD, including the GST relating to investing and financing activities, is classified as a net operating cash flow in the statements of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

v) Budget Figures

The budget figures are extracted from the School budget that was approved by the Board.

w) Services received in-kind

From time to time the School receives services in-kind, including the time of volunteers. The School has elected not to recognise services received in kind in the Statement of Comprehensive Revenue and Expense.



2. Government Grants

	2021	2021 Budget	2020
	Actual	(Unaudited)	Actual
	\$	\$	\$
Operational Grants	122,999	133,000	151,951
Teachers' Salaries Grants	265,525	221,598	245,589
Use of Land and Buildings Grants	50,784	56,154	59,986
Other MoE Grants	48,829	15,670	62,458
Transport grants	34,731	32,000	34,160
	522,868	458,422	554,144

The school has opted in to the donations scheme for this year. Total amount received was \$6,000.

3. Locally Raised Funds

Local funds raised within the School's community are made up of:

	2021	2021 Budget	2020
	Actual	(Unaudited)	Actual
Revenue	\$	\$	\$
Donations & Bequests	250	-	450
Fees for Extra Curricular Activities	210	7,100	779
Trading	1,255	1,000	2,041
Fundraising & Community Grants	3,000	3,000	3,000
Other Revenue	7,256	-	-
	44.074	44.400	0.070
	11,971	11,100	6,270
Expenses			
Extra Curricular Activities Costs	718	8,200	1,284
Trading	1,063	1,000	2,248
Other Locally Raised Funds Expenditure	6,614	-	-
	8,395	9,200	3,532
Surplus for the year Locally raised funds	3,576	1,900	2,738

4. Learning Resources

	2021	2021 Budget	2020
	Actual	(Unaudited)	Actual
	\$	\$	\$
Curricular	11,417	18,500	10,516
Library Resources	370	600	337
Employee Benefits - Salaries	297,918	262,598	311,794
Staff Development	3,410	5,000	3,207
	313,115	286,698	325,854



5. Administration

	2021	2021 Budget	2020
	Actual	(Unaudited)	Actual
	\$	\$	\$
Audit Fee	4,440	3,800	3,696
Board Fees	2,655	4,100	2,410
Board Expenses	7,786	8,400	1,220
Communication	940	1,150	1,187
Consumables	1,556	420	1,031
Other	1,965	5,100	3,368
Employee Benefits - Salaries	24,471	23,000	30,597
Insurance	2,482	3,200	3,345
Service Providers, Contractors and Consultancy	6,300	6,800	5,815
Healthy School Lunch Programme	25,142	-	9,425
	77,737	55,970	62,094

6. Property

o. Property	2021	2021 Budget	2020
	Actual	(Unaudited)	Actual
	\$	\$	\$
Caretaking and Cleaning Consumables	2,145	1,000	3,562
Cyclical Maintenance Provision	2,311	2,568	514
Grounds	325	2,500	1,569
Heat, Light and Water	6,742	6,000	6,942
Rates	1,663	2,000	1,752
Repairs and Maintenance	6,959	8,350	18,238
Use of Land and Buildings	50,784	56,154	59,986
Security	1,888	1,200	2,130
Employee Benefits - Salaries	16,121	16,000	16,101
	88,938	95,772	110,794

In 2021, the Ministry of Education revised the notional rent rate from 8% to 5% to align it with the Government Capital Charge rate. This is considered to be a reasonable proxy for the market rental yield on the value of land and buildings used by schools. Accordingly in 2021, the use of land and buildings figure represents 5% of the school's total property value. Property values are established as part of the nation-wide revaluation exercise that is conducted every 30 June for the Ministry of Education's year-end reporting purposes.

7. Cash and Cash Equivalents

1	2021	2021 Budget	2020
Bank Accounts	Actual \$ 198.950	(Unaudited) \$ 78.343	Actual \$ 149,058
Cash and cash equivalents for Statement of Cash Flows	198,950	78,343	149,058

The carrying value of short-term deposits with original maturity dates of 90 days or less approximates their fair value.



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Receivables Receivable Receivables from Exchange Transactions Receivables from Exchange Transactions Receivables from Non-Exchange Transactions Receivables from Exchange Transactions Receivables from Non-Exchange Transactions Receivables from Non-Ex	8. Accounts Receivable			
Receivables 3,617 3,522 1,917 Banking Staffing Underuse - - 17,033 Interest Receivable 829 3,917 2,881 Teacher Salaries Grant Receivable 21,591 14,229 17,487 Receivables from Exchange Transactions 4,446 7,449 4,798 Receivables from Non-Exchange Transactions 21,591 14,229 34,520 9. Inventories 2021 2021 2021 2020 Budget Actual (Unaudited) Actual Sudget Actual Sudget Actual Sudget Sudge		2021	2021 Budget	2020
Receivables 3,617 3,532 1,917 Banking Staffing Underuse 2 1,7033 1,7033 Interest Receivable 21,591 14,229 17,487 Receivables Grant Receivable 21,591 14,229 39,318 Receivables from Exchange Transactions 4,446 7,449 4,798 Receivables from Non-Exchange Transactions 21,591 14,229 34,520 9. Inventories 2021 2021 2021 2020 Actual Receivables from Non-Exchange Transactions 2021 2021 2020 9. Inventories 2021 2021 2020 Actual Subject to the Colspan="4">Actual Receivable from Non-Exchange Transactions 2 2021 2020 Actual Subject to the Colspan="4">Actual Receivable from Non-Exchange Transactions 2		Actual	(Unaudited)	Actual
Banking Staffing Underuse Interest Receivable - 17,033 (and the part of the part		\$	\$	\$
Banking Staffing Underuse Interest Receivable - 1,038 and 1,000 and 1	Receivables	3,617	3,532	1,917
Interest Receivable	Banking Staffing Underuse			
Receivables from Exchange Transactions 4,446 7,449 4,798 34,520 21,579 14,229 34,520 26,037 21,678 39,318 26,037 21,678 39,318 26,037 21,678 39,318 26,037 21,678 39,318 26,037 21,678 39,318 26,037 21,678 39,318 26,037 21,678 39,318 26,037 21,678 39,318 26,037 21,678 2020 2		829	3,917	
Receivables from Exchange Transactions 4,446 7,449 4,798 Receivables from Non-Exchange Transactions 21,591 14,229 34,520 9. Inventories 2021 2021 2021 2021 Budget Actual Actual Clunaudited) Actual Actual \$	Teacher Salaries Grant Receivable	21,591	14,229	17,487
Receivables from Non-Exchange Transactions 21,591 14,229 34,520 26,037 21,678 39,318 39,318 39,318 39,3		26,037	21,678	39,318
Receivables from Non-Exchange Transactions 21,591 14,229 34,520 26,037 21,678 39,318 39,318 39,318 39,3				
9. Inventories 2021 2021 8 Udget (Unaudited) 4 Actual \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$				
9. Inventories 2021 2021 8 Budget Actual (Unaudited) Actual \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Receivables from Non-Exchange Transactions	21,591	14,229	34,520
2021 2021 Budget Actual (Unaudited) Actual \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		26,037	21,678	39,318
2021 2021 Budget Actual (Unaudited) Actual \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$				
Stationery Actual \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9. Inventories			
Stationery Lunches \$		2021		2020
Stationery - 110 33		Actual	(Unaudited)	Actual
Lunches		\$		
The School's investment activities are classified as follows: 2021 2021 2020 Budget Actual (Unaudited) Actual \$ \$ \$ \$ \$ Current Asset Short-term Bank Deposits 182,619 231,360 181,366 Non-current Asset Long-term Bank Deposits 21,745 - 21,745	Stationery	-	110	33
10. Investments The School's investment activities are classified as follows: 2021	Lunches	-	84	-
The School's investment activities are classified as follows: 2021 2021 Budget Actual (Unaudited) Actual \$ \$ Current Asset Short-term Bank Deposits Non-current Asset Long-term Bank Deposits 21,745 - 21,745		-	194	33
2021 2021 2020 Budget	10. Investments			
2021 2021 2020 Budget Actual (Unaudited) Actual \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$				
Current Asset Short-term Bank Deposits Non-current Asset Long-term Bank Deposits Short-term Bank Deposits Short-term Bank Deposits English (Unaudited) Actual \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	The School's investment activities are classified as follows:	2024	2024	2020
Current Asset Short-term Bank Deposits \$ \$ Non-current Asset Long-term Bank Deposits 231,360 181,366			Budget	
Current Asset Short-term Bank Deposits 182,619 231,360 181,366 Non-current Asset Long-term Bank Deposits 21,745 - 21,745			-	
Non-current Asset Long-term Bank Deposits 21,745 - 21,745	Current Asset	•		•
Long-term Bank Deposits 21,745 - 21,745	Short-term Bank Deposits	192 610	231.360	181,366
	·	162,019	201,000	
Total Investments 204,364 231,360 203,111	Non-current Asset	102,019	201,000	
	Non-current Asset		-	21,745



11. Property, Plant and Equipment

2021	Opening Balance (NBV) \$	Additions \$	Disposals \$	Impairment	Depreciation \$	Total (NBV) \$
	•	•	•	•	•	*
Building Improvements	16,204	-	(5,452)	-	(1,314)	9,438
Furniture and Equipment	17,252	7,901	-	-	(5,776)	19,377
Information and Communication Technolog	12,571	8,834	-	-	(3,821)	17,584
Leased Assets	42,739	34,235	(16,408)	-	(13,872)	46,694
Library Resources	4,398	-	-	-	(549)	3,849
Balance at 31 December 2021	93,164	50,970	(21,860)	-	(25,332)	96,942

The net carrying value of equipment held under a finance lease is \$46,694 (2020: \$42,739)

	2021	2021	2021	2020	2020	2020
	Cost or Valuation	Accumulated Depreciation	Net Book Value	Cost or Valuation	Accumulated Depreciation	Net Book Value
	\$	\$	\$	\$	\$	\$
Building Improvements	58,312	(48,874)	9,438	82,099	(65,895)	16,204
Furniture and Equipment	129,730	(110,353)	19,377	124,500	(107,248)	17,252
Information and Communication Technolog	54,325	(36,741)	17,584	46,902	(34,331)	12,571
Textbooks	1,072	(1,072)	-	1,072	(1,072)	-
Leased Assets	59,514	(12,820)	46,694	59,874	(17,135)	42,739
Library Resources	27,603	(23,754)	3,849	27,603	(23,205)	4,398
Balance at 31 December	330,556	(233,614)	96,942	342,050	(248,886)	93,164

12. Accounts Payable

. <u></u> ,	2021	2021 Budget	2020
	Actual	(Unaudited)	Actual
	\$	\$	\$
Creditors	10,753	2,607	3,006
Accruals	3,436	2,900	2,896
Employee Entitlements - Salaries	21,591	14,229	17,487
Employee Entitlements - Leave Accrual	14,469	10,465	14,491
	50,249	30,201	37,880
	50.040	00.004	07.000
Payables for Exchange Transactions	50,249	30,201	37,880
Payables for Non-exchange Transactions - Taxes Payable (PAYE and Rates) Payables for Non-exchange Transactions - Other	-	-	-
1 dyables for Nort exchange transactions - Other			
	50,249	30,201	37,880
The commission value of poverhips approximates their fair value			

The carrying value of payables approximates their fair value.



13. Provision for Cyclical Maintenance

	2021	2021 Budget	2020
	Actual \$	(Unaudited) \$	Actual \$
Provision at the Start of the Year	18,490	(2,568)	17,976
Increase to the Provision During the Year	2,311	2,568	2,311
Adjustment to the Provision	-	-	(1,797)
Provision at the End of the Year	20,801	-	18,490
Cyclical Maintenance - Current	20.801	_	_
Cyclical Maintenance - Term	-	-	18,490
	20,801	-	18,490

14. Finance Lease Liability

The School has entered into a number of finance lease agreements for computers and other ICT equipment. Minimum lease payments payable:

	2021	2021 Budget	2020
	Actual	(Unaudited)	Actual
	\$	\$	\$
No Later than One Year	11,053	3,939	19,990
Later than One Year and no Later than Five Years	45,484	9,153	50,233
Future finance charges	(6,968)	-	(23,635)
	49,569	13,092	46,588
Represented by			
Finance lease liability - Current	7,447	3,939	10,454
Finance lease liability - Term	42,122	9,153	36,134
	49,569	13,092	46,588



15. Funds Held (Owed) for Capital Works Projects

During the year the School received and applied funding from the Ministry of Education for the following capital works projects.

2021	Project No.	Opening Balances \$	Receipts from MoE \$	Payments \$	Board Contributions	Closing Balances \$
Re-Roofing Classroom	215085	(11,183)	-	(1,600)	-	(12,783)
SIP Playgrounds	225625	(4,533)	247	4,286	-	-
C Rationalistion	225135	-	46,000	(46,000)	-	-
Totals		(15,716)	46,247	(43,314)	-	(12,783)
Represented by: Funds Held on Behalf of the Ministry of Funds Due from the Ministry of Education						- (12,783)
					- -	(12,783)

2020	Project No.	Opening Balances \$	Receipts from MoE \$	Payments \$	Board Contributions	Closing Balances \$
Re-Roofing Classroom	215085	15,027	-	(26,210)	-	(11,183)
SIP Playgrounds	225625	-	40,796	(45,329)	-	(4,533)
Totals	•	15,027	40,796	(71,539)	-	(15,716)

16. Related Party Transactions

The School is a controlled entity of the Crown, and the Crown provides the major source of revenue to the school. The school enters into transactions with other entities also controlled by the Crown, such as government departments, state-owned enterprises and other Crown entities. Transactions with these entities are not disclosed as they occur on terms and conditions no more or less favourable than those that it is reasonable to expect the school would have adopted if dealing with that entity at arm's length.

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and condition no more or less favourable than those that it is reasonable to expect the school would have adopted in dealing with the party at arm's length in the same circumstances. Further, transactions with other government agencies (for example, Government departments and Crown entities) are not disclosed as related party transactions when they are consistent with the normal operating arrangements between government agencies and undertaken on the normal terms and conditions for such transactions.



17. Remuneration

Key management personnel compensation

Key management personnel of the School include all Board members, Principal, Deputy Principals and Heads of Departments.

	2021 Actual \$	2020 Actual \$
Board Members		
Remuneration	2,655	2,410
Leadership Team		
Remuneration	252,287	193,815
Full-time equivalent members	3.00	2.00
Total key management personnel remuneration	254,942	196,225

There are 4 members of the Board excluding the Principal. The Board had held 6 full meetings of the Board in the year. The full board also considers all finance and property matters. There are no sub-committees. As well as these regular meetings, including preparation time, the Presiding Member and other Board members have also been involved in ad hoc meetings to consider student welfare matters including stand downs, suspensions, and other disciplinary matters.

Principal 1

The total value of remuneration paid or payable to the Principal was in the following bands:

	2021	2020
	Actual	Actual
Salaries and Other Short-term Employee Benefits:	\$000	\$000
Salary and Other Payments	110 - 120	110 - 120
Benefits and Other Emoluments	3 - 4	3 - 4
Termination Benefits	-	-

Other Employees

The number of other employees with remuneration greater than \$100,000 was in the following bands:

Remuneration	2021	2020		
\$000	FTE Number	FTE Number		
100 - 110	-	-		
	0.00	0.00		

2024

2020

The disclosure for 'Other Employees' does not include remuneration of the Principal.

18. Compensation and Other Benefits Upon Leaving

The total value of compensation or other benefits paid or payable to persons who ceased to be board members, committee members, or employees during the financial year in relation to that cessation and number of persons to whom all or part of that total was payable was as follows:

	2021 Actual	2020 Actual
Total	-	-
Number of People	-	-



19. Contingencies

There are no contingent liabilities (except as noted below) and no contingent assets as at 31 December 2021 (Contingent liabilities and assets at 31 December 2020: nil).

Holidays Act Compliance - schools payroll

The Ministry of Education performs payroll processing and payments on behalf of boards, through payroll service provider Education Payroll Limited.

The Ministry's review of the schools sector payroll to ensure compliance with the Holidays Act 2003 is ongoing. Final calculations and potential impact on any specific individual will not be known until further detailed analysis and solutions have been completed.

To the extent that any obligation cannot reasonably be quantified at 31 December 2021, a contingent liability for the school may exist.

20. Commitments

(a) Capital Commitments

As at 31 December 2021 the Board has entered into contract agreements for capital works as follows:

\$289,451 contract for the Re-Roofing Classroom as agent for the Ministry of Education. This project is fully funded by the Ministry and \$28,815 has been received of which \$41,598 has been spent on the project to balance date. This project has been approved by the Ministry.

(Capital commitments as at 31 December 2020:

\$289,451 contract for the Re-Roofing Classroom as agent for the Ministry of Education. This project is fully funded by the Ministry and \$28,815 has been received of which \$39,998 has been spent on the project to balance date. This project has been approved by the Ministry; and

\$45,329 contract for the SIP Playgrounds as agent for the Ministry of Education. This project is fully funded by the Ministry and \$40,796 has been received of which \$45,329 has been spent on the project to balance date. This project has been approved by the Ministry.)

(b) Operating Commitments

There are no operating commitments as at 31 December 2021 (Operating commitments at 31 December 2020: nil).



21. Financial Instruments

The carrying amount of financial assets and liabilities in each of the financial instrument categories are as follows:

Financial assets measured at amortised cost

	2021	2021 Budget	2020
	Actual \$	(Unaudited) \$	Actual \$
Cash and Cash Equivalents	198,950	78,343	149,058
Receivables	26,037	21,678	39,318
Investments - Term Deposits	204,364	231,360	203,111
Total Financial assets measured at amortised cost	429,351	331,381	391,487
Financial liabilities measured at amortised cost			
Payables	50,249	30,201	37,880
Finance Leases	49,569	13,092	46,588
Total Financial Liabilities Measured at Amortised Cost	99,818	43,293	84,468

22. Events After Balance Date

There were no significant events after the balance date that impact these financial statements.

23. Comparatives

There have been a number of prior period comparatives which have been reclassified to make disclosure consistent with the current year.

24. COVID 19 Pandemic on going implications

Impact of Covid-19

During 2021 the country moved between alert levels. During February and March 2021 Auckland was placed into alert levels 3 and 2 and other parts of the country moved into alert level 2.

Towards the end of June 2021, the Wellington region was placed into alert level 2 for one week.

Towards the end of August 2021, the entire country moved to alert level 4, with a move to alert level 3 and 2 for everyone outside the Auckland region three weeks later. While Auckland has remained in alert level 3 for a prolonged period of time the Northland and Waikato regions have also returned to alert level 3 restrictions during this period.

Impact on operations

Schools have been required to continue adapting to remote and online learning practices when physical attendance is unable to occur in alert level 4 and 3. Schools continue to receive funding from the Te Tāhuhu o te Mātauranga | Ministry to Education, even while closed.

However, the ongoing interruptions resulting from the moves in alert levels have impacted schools in various ways which potentially will negatively affect the operations and services of the school. We describe below the possible effects on the school that we have identified, resulting from the ongoing impacts of the COVID-19 alert level changes.

Reduction in locally raised funds

Under alert levels 4,3, and 2 the school's ability to undertake fund raising events in the community and/ or collect donations or other contributions from parents, may have been compromised. Costs already incurred arranging future events may not be recoverable.

Increased Remote learning additional costs

Under alert levels 4 and 3 ensuring that students have the ability to undertake remote or distance learning often incurs additional costs in the supply of materials and devices to students to enable alternative methods of curriculum delivery.



Independent Auditor's Report

To the Readers of Te Mahoe School's Financial Statements

For the Year Ended 31 December 2021

The Auditor-General is the auditor of Te Mahoe School (the School). The Auditor-General has appointed me, Richard Dey, using the staff and resources of William Buck Audit (NZ) Limited, to carry out the audit of the financial statements of the School on his behalf.

Opinion

We have audited the financial statements of the School on pages 2 to 19, that comprise the statement of financial position as at 31 December 2021, the statement of comprehensive revenue and expense, statement of changes in net assets/equity and statement of cash flows for the year ended on that date, and the notes to the financial statements that include accounting policies and other explanatory information.

In our opinion the financial statements of the School:

- present fairly, in all material respects:
 - o its financial position as at 31 December 2021; and
 - o its financial performance and cash flows for the year then ended; and
- comply with generally accepted accounting practice in New Zealand in accordance with PBE Accounting Standards (PBE IPSAS) Reduced Disclosure Regime.

Our audit was completed on 2 June 2022. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Board and our responsibilities relating to the financial statements, we comment on other information, and we explain our independence.

Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

ACCOUNTANTS & ADVISORS

The Kollective 145 Seventeenth Avenue Tauranga 3112, New Zealand Telephone: +64 7 927 1234 williambuck.com

William Buck Audit (NZ) Limited



William Buck is an association of firms, each trading under the name of William Buck across Australia



Responsibilities of the Board for the financial statements

The Board is responsible on behalf of the School for preparing financial statements that are fairly presented and that comply with generally accepted accounting practice in New Zealand.

The Board is responsible for such internal control as it determines is necessary to enable it to prepare financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible on behalf of the School for assessing the School's ability to continue as a going concern. The Board is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to close or merge the School, or there is no realistic alternative but to do so.

The Board's responsibilities, in terms of the requirements of the Education and Training Act 2020, arise from section 87 of the Education Act 1989.

Responsibilities of the auditor for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements.

For the budget information reported in the financial statements, our procedures were limited to checking that the information agreed to the School's approved budget.

We did not evaluate the security and controls over the electronic publication of the financial statements.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control.
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify



our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.

- We evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We assess the risk of material misstatement arising from the school payroll system, which may still
 contain errors. As a result, we carried out procedures to minimise the risk of material errors arising
 from the system that, in our judgement, would likely influence readers' overall understanding of the
 financial statements.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arises from the Public Audit Act 2001.

Other information

The Board is responsible for the other information. The other information comprises the information included on page 1 and pages 23 to 26, but does not include the financial statements, and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independence

We are independent of the School in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1 *International Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board.

Other than the audit, we have no relationship with or interests in the School.

Richard Dey

William Buck Audit (NZ) Limited
On behalf of the Auditor-General

Tauranga, New Zealand



Te Mahoe School

Members of the Board

		How Position	Term Expired/
Name	Position	Gained	Expires
Caroline Abraham	Presiding Member	Elected	Sep 2022
Tammy Wallace	Principal		Jun 2022
Manu Ngatai	Parent Representative	Co-opted	Sep 2022
Kelly Scott	Parent Representative	Elected	Sep 2022
Nicole Albert	Parent Representative	Co-opted	Sep 2022
Nicki Awhimate	Staff Representative	Elected	Sep 2022

TE MAHOE SCHOOL

Kiwisport

For the year ended 31 December 2021

Kiwisport is a Government funding initiative to support students' participation in organised sport. In 2021, the school received total Kiwisport funding of \$379 (excluding GST). The funding was spent on sporting endeavours.



Analysis of Variance for Te Mahoe School 2021 Targets - School Number - 2009

Strategic Aim: Improve outcomes for all students supporting them to achieve excellence in the NZC by developing their confidence and capabilities in order to reach their full potential.

Annual Aim: To accelerate the learning of all children, especially in Reading.

Target: The group of year 3&4 below and well below in Reading will have made more than one years progress and be reading at or above the standard by the end of the next year.

Baseline data:

Reading: 17/32 (53%) students in total. 11/32 (34%) are below and 6/32 (19%) well below their curriculum level in reading.

Actions (what did we do?)	Outcomes (what happened?)	Reasons for the variance (why did it happen?)	Evaluation (where to next?)
Frontloading sessions-	Data analysis: Reading	Progress was slow as a result of	Retain:
practicing learning	17 students were listed as not	several factors -	Front loading sessions
intentions, introducing plot	achieving in reading as at EOY		
of text, unpacking any	2020.	Covid interruptions- effects the	Monitoring meetings proved to
difficult structures in text,	At the end of 2021, 11 students	continued progress of students.	be valuable in the evaluation of
introducing new	were identified as not achieving,	, , , , , , , , , , , , , , , , , , ,	internal programs.
vocabulary.	4 children achieved at their level	Reading recovery intervention had a	
	for reading. 2 students left the	degree of success, however the	TMS reading progressions are
Regular teacher sessions,	school.	consistency of the intervention gave	driving curriculum level
including some 1:1 teacher		way to staffing of the school towards	expectations.
time to cater for specific	From the 11 who did not reach	the end of the year.	
learning needs	their EOY expected level;		Continue to implement reading
	64% progressed at least 5	Absenteeism, retention, dependence	recovery strategies in class.

Early Words programme taken by TA- to help children with their sight word retention.

Reading Recovery intervention

Reading together program

Monitoring meetings

Te Mahoe school reading progressions

reading levels

27% progressed at least 3 levels 9% made more than 10 levels progress

Commentary: Early words were discontinued due to data showing low retention.

behaviour factors. Expectations at home need to support children and their learning. Teachers experiencing anxiety as a result of the input into teaching children not matching the outcomes or expectations.

Reading together program had very little buy in from whanau, however those who did participate found it very informative and feedback on reading strategies was very positive.

Monitoring meetings brought to the forefront TMS reading progressions to identify the expectations for students and teachers.

Continue to address the need for whanau to participate positively in their children's education.

Sharing the local curriculum and having direct input from whanau will be a strategic goal for 2022.

Remove:

Reading together program Early words program

Planning for 2022:

- Whanau encouraged to be involved in school life whether in practical or supportive ways
- Monitoring meetings are embedded
- Maths DMIC PLD
- Systems are improved to support students with differing needs